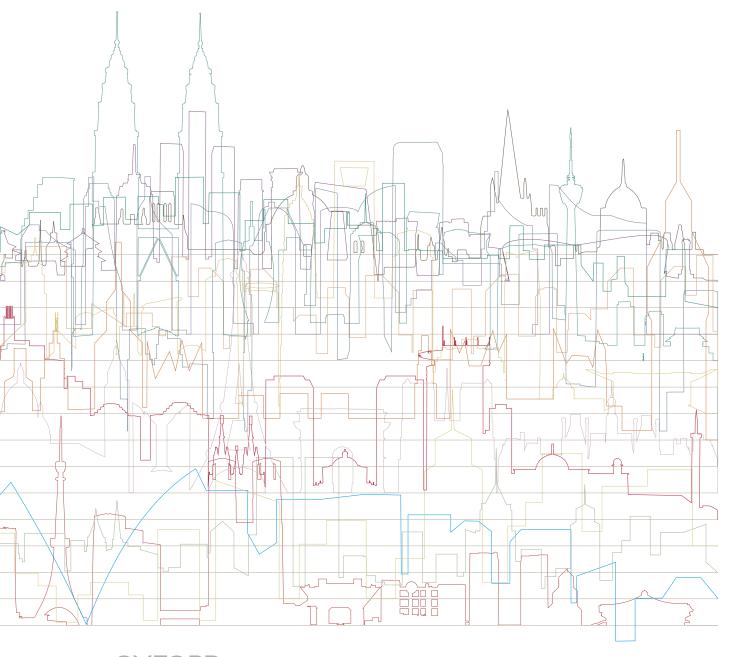




# GLOBAL 100: A SEISMIC SHIFT TO US NEW-ERA DIGITAL





We are delighted to present the latest issue of *The Oxford Metrica Review*, which focuses on the seismic shift in the composition of the Global 100 over the last five years. Since 2012 we have been tracking these trends on a five-year cycle. The striking feature of the most recent five-year interval since 2017 is the ascendancy of new-era digital, particularly in the United States.

#### **Highlights**

- 1. Six of the top ten companies are now new-era digital companies, with a combined value of \$8.4 trillion. New-era digital companies now constitute 44% of the total value of the Global 100, up from less than 25% in 2017.
- 2. Digital companies in the Global 100 increased in value over the last five-years by an average of 200% in contrast to the 60% average increase for other companies.
- 3. The switch to digital is almost entirely a United States phenomenon. 49% of the value of the US 100 firms is contributed by new-era digital firms, compared to only 7% in the case of the European 100.
- 4. The five-year period witnessed the breaking of the trillion dollar barrier for the first time by no fewer than six companies five of which are digital, the other being Saudi Aramco which is a new entrant to the Global 100. Tesla's value has pulled back slightly after breaching the trillion mark. Apple holds on to its top position with a value of more than \$2.5 trillion.
- 5. Thirty-five of the 2017 Global 100 companies have exited. The leavers are mainly financial services firms. This represents a generational change in the global league of corporations. Notable leavers include old-era heavyweights GE and Citigroup, both dropping more than 120 places. Notable digital entrants are Tesla  $(6^{th})$ , ASML  $(47^{th})$  and Salesforce  $(64^{th})$ .

#### Digital now dominates

Tracking the ebb and flow of companies in and out of the Global 100 throws striking light on deeper changes in the world economy and carries significant implications for investors. Clearly there has been a sea change and a definitive switch to digital growth firms. On average, digital firms have increased in value by nearly 200%, compared to an increase of only 60% experienced by the rest of the field.

GLOBAL 100 NOW VALUED AT \$29.9 TRILLION WITH 44% BEING NEW ERA DIGITAL

Digital companies now dominate the global value league table, contributing 44% of the \$29.9 trillion value of the Global 100 overall. Digital firms also dominate the new entries in the Global 100 while financial services crowd the exit. Former top ten candidates GE, Citigroup and IBM were all edged out, with the first two falling more than 120 places. Figure 2 reports the changes by sector.

Turning to rank changes, there has been unprecedented churn in the Global 100 involving thirty-five new entrants. Six of the top ten are new-era digital firms, with a total value of \$8.4 trillion - roughly equivalent to the combined GDP of Japan and Germany, the two countries which rank 3rd and 4th in the world by GDP. Apple continues to hold the top slot with a market capitalization of over \$2.5 trillion - roughly equivalent to the total GDP of France!

The Global 100 by market capitalization (as of 7 September, 2022) are presented in Table 1, new entrants in bold. The table also reports the change in value and rank over the last five years for each company.

### **US Leads, Europe Lags**

Figure 1 provides a country breakdown. The US dominates with 63 firms - a marked rise from 55 in 2017 and well ahead of China with 11. The largest loser is the UK which lost three big names (BP, BAT, & Unilever) and drops from 3rd to joint 4th with Switzerland behind France. Table 2 and figure 3 provide deeper analyses by region. The digital value effect is most striking in the US. The value penetration in the US 100 by digital companies is now 49% while in the Europe 100 it is only a mere 7%. By contrast, the rest of the world apart from the US and Europe has 17% in digital company value in the equivalent top 100.

EUROPE IS NOW A VALUE PLAY WITHOUT THE SIZZLE OF GROWTH ALONGSIDE EURO WEAKNESS

Clearly the strength of the dollar over the last five years has played a part in this phenomenon but the underlying causes run far deeper and carry profound implications for investors. Innovation in Europe in newera technology is lagging significantly. European stock markets have lacked a growth vector for some time. Over the period portfolio diversification into Europe has acted as a two-edged sword, being largely a value play without any underlying growth alpha. At the same time the weakening of the euro has also given outside investors an unhelpful haircut. A cursory analysis reveals that the MSCI Europe Index and the Russell Value Index have become highly correlated and are now reasonable proxies for one another. *Plus ça change!* 

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FIGURE 1. Global 100 by country

SOURCE: Oxford Metrica.

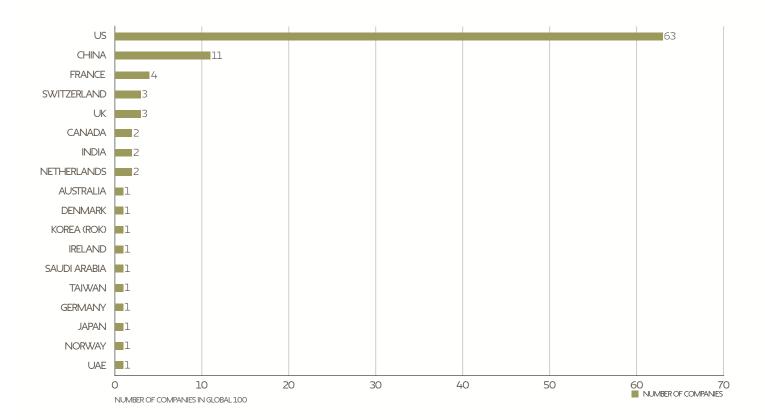
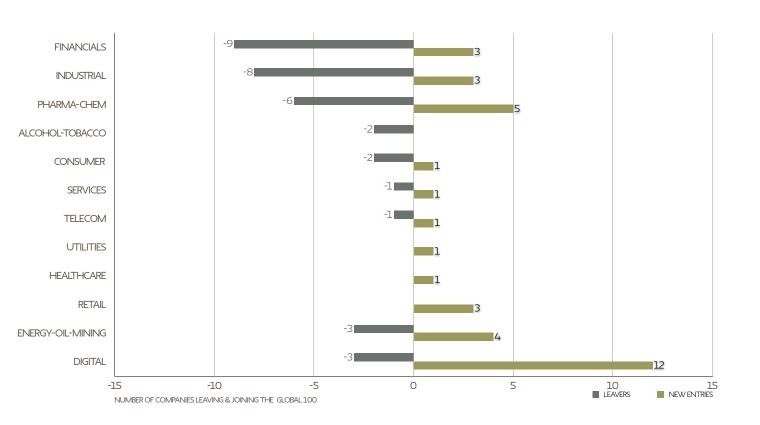


FIGURE 2. Changes in Global 100 since 2017

SOURCE: Oxford Metrica.



| Rank | Name                      | Rank Change on 2017 | Market Capitalization  | <b>Change on 2017</b> (%) | Country      | Sector               |
|------|---------------------------|---------------------|------------------------|---------------------------|--------------|----------------------|
| 1    | Apple                     | 0                   | 2,504,000              | 195%                      | US           | Digital              |
| 2    | Saudi Aramco <sup>1</sup> | n/a                 | 2,175,000              | new listing               | Saudi Arabia | Energy, Oil & Mining |
| 3    | Microsoft                 | 0                   | 1,910,000              | 236%                      | US           | Digital              |
| 4    | Alphabet                  | -2                  | 1,412,000              | 115%                      | US           | Digital              |
| 5    | Amazon                    | 0                   | 1,299,000              | 176%                      | US           | Digital              |
| 6    | Tesla                     | 157                 | 847,000                | 1,323%                    | US           | Digital              |
| 7    | Berkshire Hathaway        | -1                  | 612,000                | 37%                       | US           | Financial            |
| 8    | UnitedHealth Group        | 28                  | 483,000                | 151%                      | US           | Healthcare           |
| 9    | Meta                      | -5                  | 431,000                | -14%                      | US           | Digital              |
| 10   | Johnson & Johnson         | -1                  | 428,000                | 22%                       | US           | Healthcare           |
| 11   | Visa                      | 7                   | 422,000                | 78%                       | US           | Digital              |
| 12   | TSMC                      | 26                  | 412,000                | 121%                      | Taiwan       | Digital              |
| 13   | Exxon Mobil               | -3                  | 398,000                | 22%                       | US           | Energy, Oil & Mining |
| 14   | Tencent                   | -6                  | 385,000                | -3%                       | China        | Digital              |
| 15   | Wal-Mart                  | 5                   | 361,000                | 54%                       | US           | Retail               |
| 16   | NVIDIA                    | 65                  | 340,000                | 231%                      | US           | Digital              |
| 17   | Kweichow Moutai           | 69                  | 333,000                | 237%                      | US           | Alcohol & Tobacco    |
| 18   | JPMorgan Chase            | -7                  | 333,000                | 3%                        | US           | Financial            |
| 19   | Procter & Gamble          | 0                   | 328,000                | 39%                       | US           | Consumer             |
| 20   | LVMH                      | 34                  | 318,000                | 137%                      | France       | Consumer             |
|      |                           |                     |                        |                           |              |                      |
| 21   | Nestle                    | -7                  | 317,000                | 21%                       | Switzerland  | Food                 |
| 22   | Mastercard                | 30                  | 312,000                | 120%                      | US           | Digital              |
| 23   | Chevron                   | 7                   | 309,000                | 50%                       | US           | Auto                 |
| 24   | Home Depot                | 18                  | 299,000                | 68%                       | US           | Retail               |
| 25   | Eli Lilly                 | 74                  | 286,000                | 221%                      | US           | Pharma & Chem        |
| 26   | Roche Holding             | -1                  | 273,000                | 25%                       | Switzerland  | Pharma & Chem        |
| 27   | Bank of America           | -11                 | 269,000                | 6%                        | US           | Financial            |
| 28   | Coca-Cola                 | 6                   | 264,000                | 36%                       | US           | Consumer             |
| 29   | Pfizer                    | 2                   | 256,000                | 27%                       | US           | Pharma               |
| 30   | Samsung                   | -17                 | 247,000                | -8%                       | Korea        | Digital              |
| 31   | Alibaba                   | -24                 | 243,000                | -45%                      | China        | Digital              |
| 32   | AbbVie                    | 30                  | 241,000                | 100%                      | US           | Pharma & Chem        |
| 33   | Novo Nordisk              | 31                  | 236,000                | 98%                       | Denmark      | Pharma & Chem        |
| 34   | PepsiCo                   | 12                  | 236,000                | 43%                       | US           | Food                 |
| 35   | Toyota                    | 4                   | 235,000                | 28%                       | Japan        | Auto                 |
| 36   | Costco                    | 98                  | 230,000                | 231%                      | US           | Retail               |
| 37   | Reliance Industries       | 98                  | 220,000                | 217%                      | India        | Industrial           |
| 38   | Merck                     | 6                   | 218,000                | 25%                       | US           | Pharma & Chem        |
| 39   | Thermo Fisher             | 88                  | 213,000                | 186%                      | US           | Industrial           |
| 40   | I & C Bank of China       | -28                 | 212,000                | -30%                      | China        | Financial            |
| 41   | Walt Disney               | 7                   | 203,000                | 29%                       | US           | Consumer             |
| 42   | Broadcom                  | 38                  | 202,000                | 95%                       | US           | Digital              |
| 43   | Oracle                    | -14                 | 199,000                | -5%                       | US           | Digital              |
| 44   | Danaher                   | 123                 | 196,000                | 240%                      | US           | Pharma & Chem        |
| 45   | Novartis                  | -22                 | 194,000                | -12%                      | Switzerland  | Pharma & Chem        |
|      | Royal Dutch Shell         | -24                 | 193,000                | -16%                      | UK           | Energy, Oil & Mining |
| 46   | ASML                      | 95                  |                        |                           | Netherlands  | Digital              |
| 47   |                           |                     | 192,000                | 184%                      |              | _                    |
| 48   | Accenture                 | 63                  | 189,000                | 125%                      | Ireland      | Digital              |
| 49   | AstraZeneca<br>McDonald's | 77                  | <b>188,000</b> 187,000 | <b>150%</b> 44%           | UK           | Pharma & Chem        |

<sup>&</sup>lt;sup>1</sup> New entries in bold text.

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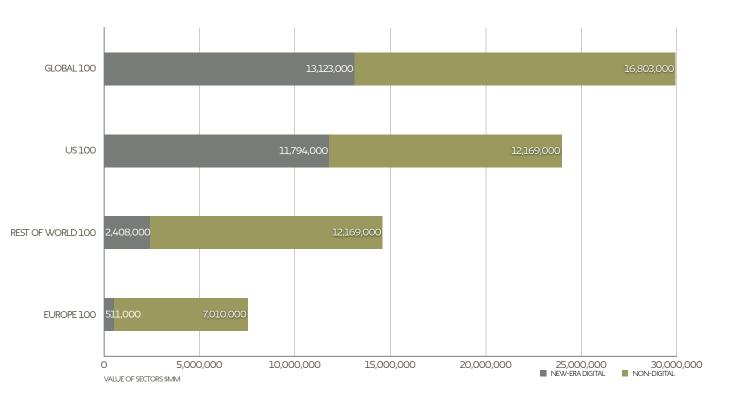
| Rank             | Name                   | Rank Change on 2017 | Market Capitalization | <b>Change on 2017</b> (%) | Country           | Sector               |
|------------------|------------------------|---------------------|-----------------------|---------------------------|-------------------|----------------------|
| 51               | Cisco                  | -4                  | 185,000               | 15%                       | US                | Digital              |
| 52               | L'Oreal                | 13                  | 182,000               | 53%                       | France            | Consumer             |
| 53               | Abbott Laboratories    | 48                  | 180,000               | 103%                      | US                | Pharma & Chem        |
| 54               | T-Mobile               | 129                 | 178000                | 232%                      | US                | Telecom              |
| 55               | Verizon                | -22                 | 173,000               | -11%                      | US                | Telecom              |
| 56               | Adobe                  | 66                  | 172,000               | 124%                      | US                | Digital              |
| 57               | UPS                    | 28                  | 170,000               | 71%                       | US                | Service              |
| 58               | International Holdings | n/a                 | 169,000               | n/a                       | UAE               | Energy, Oil & Minin  |
| 59               | NextEra Energy Inc     | 73                  | 167000                | 137%                      | US                | Utility              |
| 60               | NIKE                   | 43                  | 166,000               | 90%                       | US                | Retail               |
| 61               | Wells Fargo            | -46                 | 165,000               | -35%                      | US                | Financial            |
| 62               | Contemporary Amp       | n/a                 | 160,000               | new listing               | China             | Energy, Oil & Minin  |
| 53               | Comcast                | -28                 | 158,000               | -18%                      | US                | Telecom              |
| 64               | Salesforce             | 76                  | 154,000               | 125%                      | US                | Digital              |
| 65               | China Const.Bank       | -41                 | 153,000               | -30%                      | China             | Financial            |
| 66               | Texas Instruments      | 46                  | 149000                | 82%                       | US                | Digital              |
| 67               | Morgan Stanley         | 40                  | 148,000               | 74%                       | US                | Financial            |
| 58               | Philip Morris          | -28                 | 147,000               | -19%                      | US                | Tobacco              |
| 69               | Bristol-Myers Squibb   | 18                  | 146,000               | 49%                       | US                | Pharma & Chem        |
| 70               | Qualcomm               | 50                  | 144,000               | 87%                       | US                | Digital              |
| 71               | Tata                   | 348                 | 143,000               | 637%                      | India             | Digital              |
| 72               | PetroChina             | -44                 | 141,000               | -34%                      | China             | Energy, Oil & Mining |
| 73               | Union Pacific          | 35                  | 140,000               | 65%                       | US                | Service              |
| 74               | ConocoPhillips         | 105                 | 140,000               | 159%                      | US                | Energy, Oil & Mining |
| 75               | Ag. Bank of China      | -50                 | 140,000               | -36%                      | China             | Financial            |
| 76               | Linde                  | 206                 | 138,000               | 288%                      | Germany           | Pharma & Chem        |
| 77               | China Mobile           | -50                 | 138,000               | -36%                      | China             | Telecom              |
| 78               | Meituan                | n/a                 | 137,000               | new listing               | China             | Digital              |
| 79               | Total                  | -24                 | 136,000               | 4%                        | France            | Energy, Oil & Mining |
| 80               | Hermes                 | 67                  | 133,000               | 102%                      | France            | Consumer             |
| 81               | Charles Schwab         | 100                 | 133,000               | 147%                      | US                | Financial            |
| 82               | Royal Bank of Canada   | -10                 | 132,000               | 21%                       | Canada            | Financial            |
| 83               | CVS Health             | 34                  | 131,000               | 66%                       | US                | Healthcare           |
| 84               | Amgen                  | -28                 | 130,000               | 0%                        | US                | Pharma & Chem        |
| 85               | AMD                    | 437                 | 130,000               | 929%                      | US                | Digital              |
| 86               | Raytheon               | 99                  | 129,000               | 144%                      | US                | Industrial           |
| 87               | BHP Billiton           | -17                 | 128,000               | 15%                       | Australia         | Energy, Oil & Mining |
| 88               | Intel                  | -43                 | 128,000               | -23%                      | US                | Digital              |
| 89               | Honeywell              | -12                 | 126,000               | 20%                       | US                | Industrial           |
| 90               | HSBC Holdings          | -58                 | 124,000               | -37%                      | UK                | Financial            |
| 91               | Bank of China          | -51                 | 122,000               | -32%                      | China             | Financial            |
| 92               | China Merchants Bank   | -9                  | 122,000               | 20%                       | China             | Financial            |
| 93               | AT&T                   | -72                 | 122,000               | -47%                      | US                | Telecom              |
| 93               | Lowe's                 | 57                  | 121,000               | 93%                       | US                | Retail               |
| 95               | Equinor ASA            | 74                  | 120,000               | 111%                      | Norway            | Pharma & Chem        |
| 9 <b>5</b><br>96 | Goldman Sachs          | -2                  | · ·                   | 29%                       | US                | Financial            |
|                  |                        |                     | 118,000               |                           |                   | Digital              |
| 97<br>ne         | Intuit                 | 177                 | 118,000               | 225%                      | US<br>Notherlands | _                    |
| 98               | American Taxyon        | n/a                 | 117,000               | new listing               | Netherlands       | Digital              |
| 99               | American Tower         | 53                  | 117,000               | 87%                       | US                | Financial            |
| 100              | TDB                    | -17                 | 116,000               | 15%                       | Canada            | Financial            |

TABLE 2. Regional analysis

SOURCE: Oxford Metrica. Market values (\$ MM) at 7 September 2022.

|  | New-era digital | Non-digital | Total      |  |  |  |  |
|--|-----------------|-------------|------------|--|--|--|--|
| Global 100                               |                 |             |            |  |  |  |  |
| Value (\$)                               | 13,123,000      | 16,803,000  | 29,926,000 |  |  |  |  |
| Value(%)                                 | 44%             | 56%         | 100%       |  |  |  |  |
| No. Firms                                | 28              | 72          | 100        |  |  |  |  |
| Average                                  | 469,000         | 233,000     | 299,000    |  |  |  |  |
| US 100                                   |                 |             |            |  |  |  |  |
| Value (\$)                               | 11,794,000      | 12,169,000  | 23,963,000 |  |  |  |  |
| Value(%)                                 | 49%             | 51%         | 100%       |  |  |  |  |
| No. Firms                                | 27              | 73          | 100        |  |  |  |  |
| Average                                  | 437,000         | 167,000     | 240,000    |  |  |  |  |
| Rest of world 100 (World ex Europe & US) |                 |             |            |  |  |  |  |
| Value (\$)                               | 2,408,000       | 12,169,000  | 14,577,000 |  |  |  |  |
| Value(%)                                 | 17%             | 83%         | 100%       |  |  |  |  |
| No. Firms                                | 19              | 81          | 100        |  |  |  |  |
| Average                                  | 126,736         | 150,234     | 145,770    |  |  |  |  |
| Europe 100                               |                 |             |            |  |  |  |  |
| Value (\$)                               | 511,000         | 7,010,000   | 7,521,000  |  |  |  |  |
| Value(%)                                 | 7%              | 93%         | 100%       |  |  |  |  |
| No. Firms                                | 7               | 93          | 100        |  |  |  |  |
| Average                                  | 73,000          | 75,376      | 75,210     |  |  |  |  |

FIGURE 3. Contribution to value of top 100 by new-era digital by geography top 100 (US\$ MM)



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Dr Rory Knight, is Chairman of Oxford Metrica and the investment committee at the John Templeton Foundation. He was formerly Dean of Templeton, Oxford University's business college. Prior to that Dr Knight was the vize-direktor at the Schweizerische Nationalbank (SNB) the Swiss central bank.

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